

## **Report of the Chair of the Bradford and Airedale Health and Wellbeing Board to be held on 26<sup>th</sup> July 2016.**

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### **Subject:**

**Chair's Highlight report – Better Care Fund, Sustainability and Transformation Plans for West Yorkshire and Bradford District and Craven, Learning Disability Transforming Care Plan.**

### **Summary Statement:**

**The Health and Wellbeing Chair's highlight report summarises business conducted between meetings and business conducted at development sessions or informal meetings.**

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Councillor Susan Hinchcliffe

**Portfolio:**

**Health and Wellbeing**

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**Overview & Scrutiny Area:**

**Health and Social Care**



## 1. SUMMARY

The Health and Wellbeing Chair's highlight report summarises business conducted between meetings and business conducted at development sessions or informal meetings (not held in public) where these are necessary to consider material that is not yet in the public domain, so that it is received and discussed in a public meeting and can be formally minuted at the Board.

The report also brings any updates from the sub groups - Bradford Health and Care Commissioners and Integration and Change Board where these are not covered through the standing business item on 'Working Better Together – A Whole System for Health and Wellbeing.

In this report these items are:

- Development of the Sustainability and Transformation Plans (STP) for West Yorkshire (WY) plus Craven and for Bradford and Craven
- An update on work by the Bradford Health and Care Commissioners Group to expand and develop the 2016-17 Better Care Fund prior to its signoff by the Board Chair for submission to NHS England, the findings of an internal audit of the District's Better Care Fund and quarter 4 performance for 2015-16 (Appendix 1)
- Feedback and agreement of the Learning Disability Transforming Care Plan

## 2. BACKGROUND

### 06.04.2016 WORKING BETTER TOGETHER – A WHOLE SYSTEM FOR HEALTH AND SOCIAL CARE

Resolved-

(1) That the Bradford and Craven Sustainability and Transformation Plan be submitted to the Board in June 2016 before its submission to NHS England.

(2) That the Chair of the Board writes to NHS England expressing the Board's concerns relating to the guidance on the requirements of the Sustainability and Transformation Plan.

(3) That any developments on the Sustainability Transformation Plan be circulated to Members of the Board.

Action: Interim Strategic Director, Adult and Community Services/Chief Officer Bradford City and Bradford Districts Clinical Commissioning Groups.

2.1 The Board received draft, unpublished versions of the West Yorkshire and Bradford and Craven Sustainability and Transformation Plans (STP) prior to an informal (not in public) Board meeting held on 20th June to discuss the plans and provide feedback to the STP steering group.

An update was provided on the background and context to the development of the local Plan for Bradford and Craven. Bradford and Craven is one of six chapters in a West



Yorkshire STP – with West Yorkshire being one of 44 STP ‘footprints’ across England.

The Better Care Fund (BCF) is a partnership between health and care partners (NHS commissioners) and the Local Authority. It is a pooling of budgets - although more an alignment of monies rather than formal pooling. The BCF was created nationally to achieve better integration of health and social care and to improve the lives of some of the most vulnerable people in our society, placing them at the centre of their care and support, and providing them with ‘wraparound’ fully integrated health and social care, resulting in an improved experience and better quality of life.

### **3. OTHER CONSIDERATIONS**

**3.1 Learning Disability Transforming Care Plan** - an outline of progress on the report was presented at an informal (not in public) meeting of the Health and Wellbeing Board on 20<sup>th</sup> June prior to submission of the Plan to NHS England on the 24<sup>th</sup> June.

Progress since February was reported to include: issuing the commissioning and procurement framework; further developments in service delivery; the development of assurance at the WY level. It was reported that the District has already met the 2016-17 progress requirements.

Clarifications on content were provided. It was noted that the NHS set the Framework for the Plan, hence the focus on patients/beds - reflecting the national aim to reduce use of residential placements in response to the findings of Winterbourne and other reviews. It was agreed that our Local Plan should talk in terms of people rather than patients.

The District is already making good use of community placements, with a low number of residential beds which are rarely fully occupied and makes lower than average use of out of area placements.

**3.2 Sustainability and Transformation Plans** - Sustainability and Transformation Plans were mandated in the 2016-17 NHS Planning Guidance to show how local areas will deliver the national Five Year Forward View for the NHS, the STP process is also charged with bringing NHS finances onto a sustainable footing by 2020-21.

The NHS England appointed leads are Rob Webster, Chief Executive, South-West

Yorkshire Partnership NHS Foundation Trust for the West Yorkshire Plan and Helen Hirst, Chief Officer - Bradford City and Districts Clinical Commissioning Groups for the Bradford and Craven Plan.

In Bradford and Craven a local version of the Five Year Forward View has been in place since 2014 and has system-wide support including that of the Health and Wellbeing Board. It was acknowledged at the meeting that delivery work on the local Five Year Forward



View had needed to be accelerated and that the local STP therefore forms the Delivery Plan, the first such plan to be operated across the Clinical Commissioning Groups, health providers and the local authorities.

Feedback was noted and has been directed to appropriate levels in West Yorkshire Combined Authority.

The Bradford Health and Care Commissioners Group is responsible for monitoring and measuring the BCF and the associated impact of the schemes. The Health and Wellbeing Board approves quarterly performance submissions to NHSE and the annual Plan prior to submission. Where dates do not align, the chair of the HWB reviews all submissions and approves outside of committee – reporting back through the Chair’s Highlight Report.

The District’s 2016/17 Better Care Fund was agreed by the Board Chair and submitted to NHS England on 3<sup>rd</sup> May. NHS Guidance for 2016-17 was that the Fund be transferred into one or more pooled funds established under a section 75 agreement – locally this is proposed to have a total value of £168,164,863; that the Health and Wellbeing Board (HWB) agrees plans for how the money will be spent, with plans approved by the Local Authority (LA) and Clinical Commissioning Groups (CCGs). There was a re-submission on 30<sup>th</sup> June.

### **3.3 Updates from the Board sub-groups**

#### **3.3.1 Integration and Change Board**

The Integration and Change Board continues to oversee the development of the Sustainability and Transformation Plan (STP) for Bradford District and Craven and the progress towards and content of the latest version of the local STP and links with the West Yorkshire STP.

Both Plans were shared with members of the Health and Wellbeing Board for comment at an informal (not in public) Board Meeting on the 20th June 2016, the meeting was informal in order to consider in depth the unpublished drafts of the West Yorkshire and Bradford and Craven Sustainability and Transformation Plans.

The Integration and Change Board will continue to oversee the development of the STP until its final submission to NHS England in the Autumn 2016. It will be working on the journey towards Accountable Care in Bradford and in Airedale, Wharfedale and Craven and firming up the meeting of the triple aims within the STP:

- to improve population health and reduce health inequalities,
- to improve care and quality of services, and
- to establish sustainable finance and improve efficiency.

The ICB’s main activities have been the development of the Sustainability and Transformation Plan but it is worth also noting in the Chair’s Report the following:



Alongside the STP the Local Digital Roadmap has been reviewed by the ICB to ensure this connects with the local STP. The national Five Year Forward View made a commitment that by 2020, there would be 'fully interoperable electronic health records so that patient's records are paperless'. This was supported by a Government commitment in 'Personalised Health Care 2020' that 'all patient and care records will be digital, interoperable and real-time by 2020'.

Digital technology has a significant role to play in sustainability and transformation – including helping to deliver primary care at scale, securing seven day services, supporting new care models and transforming care in line with key clinical priorities.

The STP will harness the opportunities that digital technology offers. The first draft of the Local Digital Roadmap, based on the same footprint as the STP, was submitted on 30<sup>th</sup> June 2016 and sets out the local ambition for achieving paper-free working at the point of care by 2020. Additionally, the ICB have agreed to jointly fund some initiation work to establish a Digital Health and Social Care Board which will oversee the implementation of the Local Digital Roadmap.

### **3.3.2 Bradford Health and Care Commissioners update**

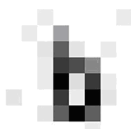
Bradford Health and Care Commissioners (BHCC) have overseen the development of the Better Care Fund for 2016/17 and its current status is 'approved with support' by NHS England. Work has been undertaken for the final submission, 30<sup>th</sup> June 2016 to address feedback and be clearer about metrics and milestones, including to:

- address the delayed 'transfers of care' trajectory
- develop a clearly articulated risk log, describing some of the monetary changes since 2015/16
- describe better how we will move towards 7 day services.

BHCC has developed and considered performance metrics through a dashboard approach for the 2015/16 BCF and the 2015/16 Section 75 to ensure service and financial key performance indicators are on track. In particular, it received the end of year report for the Integrated Community Equipment Service and recommended a more detail service review to ensure the pooled budget is in financial balance for 2016/17. A report on quarter 4 performance forms Appendix 1 to this report.

It has also discussed the reviews of the following services; substance misuse, health visitor and school nursing, the development of the Joint Mental Health Strategy, and has supported the improvements to Learning Disability Services for Children through the development of Social Impact Bonds and noted a 'deep dive' into sexual health services being undertaken in July-August 2016.

NHS Bradford City CCG's internal auditors undertook an audit in May 2016 including an audit of the 2015/16 Better Care Fund. The final audit report was received and a recommendation was noted that Health and Wellbeing Board terms of reference are



updated as they were not reviewed in 2015 and it has ultimate responsibility for the oversight of the Better Care Fund.

#### **4. FINANCIAL & RESOURCE APPRAISAL**

The Sustainability and Transformation Plans for Bradford District and Craven and for West Yorkshire will address how the local health and care economy and the wider West Yorkshire health and care economy will be brought back into financial balance through a number of workstreams and priorities.

#### **5. RISK MANAGEMENT AND GOVERNANCE ISSUES**

Risk management of the Bradford District and Craven STP is through the Integration and Change Board. Governance structures for the Bradford and Craven and West Yorkshire STPs are included in the draft Plans. The Bradford and Airedale Health and Wellbeing Board is at the top of the governance structure for the local STP.

#### **6. LEGAL APPRAISAL**

Legal issues in relation to Better Care Fund have been established through a Section 75 agreement.

#### **7. OTHER IMPLICATIONS**

##### **7.1 EQUALITY & DIVERSITY**

No issues

##### **7.2 SUSTAINABILITY IMPLICATIONS**

Sustainability and Transformation Plans are in development in accordance with NHS Planning Guidance to bring local health economies onto a sustainable footing.

##### **7.3 GREENHOUSE GAS EMISSIONS IMPACTS**

No implications

##### **7.4 COMMUNITY SAFETY IMPLICATIONS**

None

##### **7.5 HUMAN RIGHTS ACT**

None

##### **7.6 TRADE UNION**



None

## **7.7 WARD IMPLICATIONS**

None

## **8. NOT FOR PUBLICATION DOCUMENTS**

Bradford and Craven Sustainability and Transformation Plan.

West Yorkshire Sustainability and Transformation Plan (including single page overview for each of the six constituent local plans).

STPs are not in the public domain. Previously circulated to Board members.

## **9. OPTIONS**

None

## **10. RECOMMENDATIONS**

10.1 That the Board accepts and supports the Better Care Fund Plan for 2016/17 and Quarter 4 performance 2015-16 and receives further progress and performance reports at future Board meetings.

10.2 That the Board notes the Draft Learning Disability Transforming Care Plan (previously circulated for 20<sup>th</sup> June Informal Board meeting and submitted to NHS England on the 24<sup>th</sup> June) and that a progress report be submitted to the November 29<sup>th</sup> Health and Wellbeing Board meeting which focuses on:

- Improvement in outcomes
- Budget – current spend /best use
- Wider context – population/level of need

## **11. APPENDICES**

10.1 Report on Better Care Fund Quarter 4 performance 2015-16.

## **12. BACKGROUND DOCUMENTS**

None.



	<b>FOR INFORMATION</b>
<b>Health and Wellbeing Board:</b> 26 <sup>th</sup> July 2016	<b>Agenda Item:</b>
<b>Paper Title:</b> Better Care Fund (BCF) Q4 report	
<b>Paper Author:</b> Rebecca Malin Associate Director of Transformation Programmes and BCF Pool Manager Bradford Districts and Bradford City Clinical Commissioning Groups	

**Context:**

The 2015-16 Better Care Fund (BCF) quarter 4 report was submitted to NHS England on the 23rd May 2016. The report and supporting narrative below was presented to the Health and Wellbeing Board Chair for approval ahead of submission. The submission will be subsequently presented for information to Bradford Health and Care Commissioners (BHCC).

**Summary:**

The report demonstrates progress is continuing against the implementation plan. To support this, BCF metrics and performance indicators demonstrate consistency with the plan.

Performance for our local metric (increase the diagnosis rate for people with dementia) has continued to be strong and consistently above the 71% target with Q4 performance of 81.6%. N.B. this metric is based on the footprint of the three CCGs – we are currently unable to split out Craven GP practices population.

Throughout this year BCF partners have reported an ongoing risk regarding Non Elective activity. A reduction in such admissions is linked to the expanded virtual ward. Recruitment challenges for the virtual ward resulted in a delay in the opening of this facility. This subsequently led to an overtrade position in Non Elective admissions. As such BCF partners agreed the Performance Fund would fund this increase in activity.

This quarter NHS England has asked for year-end feedback against a set of statements. Responses to which can be found on tab 7 (Year End Feedback) of the Q4 BCF data collection template. The BCF team was also asked to detail their top successes and challenges in delivering the 2015/16 BCF plan.





Whilst not a part of this Q4 report BCF partners developed the BCF Plan for 2016/17 which was submitted in April 2016. Partners committed to a larger BCF totalling £168,164,863 and agreed to align Mental Health and Learning Disabilities. The Q1 report against the 2016/17 plan will be due in August 2016.

**Focus for Bradford Health and Wellbeing Board.**

To note and approve the Q4 submission.



Bradford HWB Q4  
BCF Quarterly Data C

**Appendices:**

